



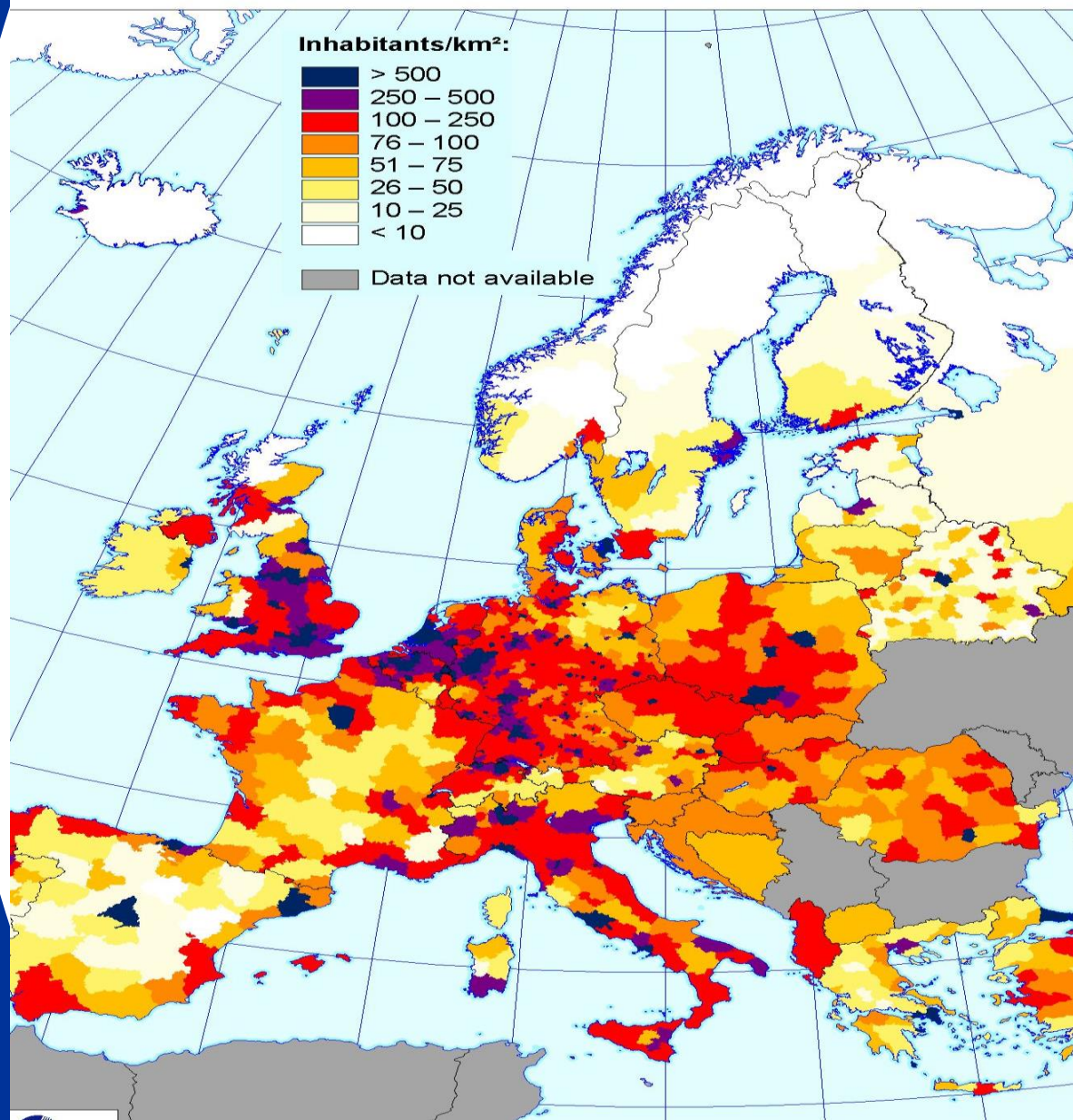
Transparency, integrity and anti-corruption in Local Government

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Transparency International Norway

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www.transparency.no



Norway

1800 km from north
to south

385 186 km²

5 mill inhabitants

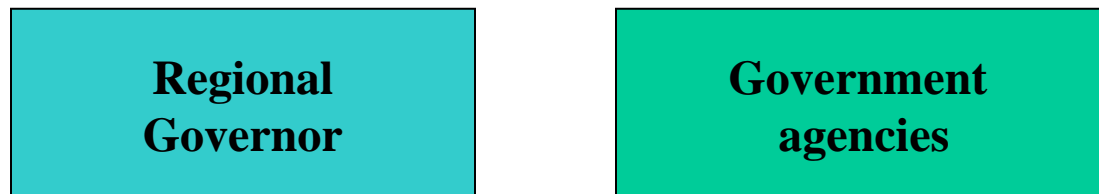
16 people pr km²

Government Structure

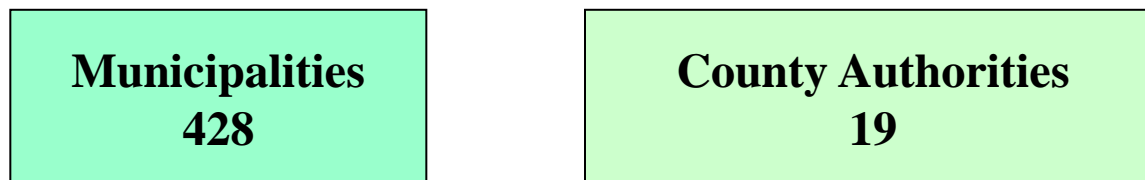
National government



Regional state level (administration)



Local/Regional government (elected)





Strong Local Democracy

- Same functions, regardless of size
- Highly decentralised welfare-state
- National aim: High level of services with equal standards in all parts of the country
- Variation in size, topography and population

Local Government in Norway

- Democratic institution: 11 500 elected members of municipal and county councils
 - Provide basic welfare services to the population
 - Responsible for public authority within national legislation, regulating fundamental issues affecting everyone (eg. levy taxes)
- A large economic sector: Nearly 20 % of GDP. 45 % of all public procurement
- 512 000 employees, 1/5 of all employment in Norway

Objectives of our work

- Raise awareness among all stakeholders
- Reach an overview of vulnerability and corruption risk in Local Government
- Develop and apply risk-reducing methods and tools
- Develop and adopt anti-corruption handbook for Local Government

Local participation

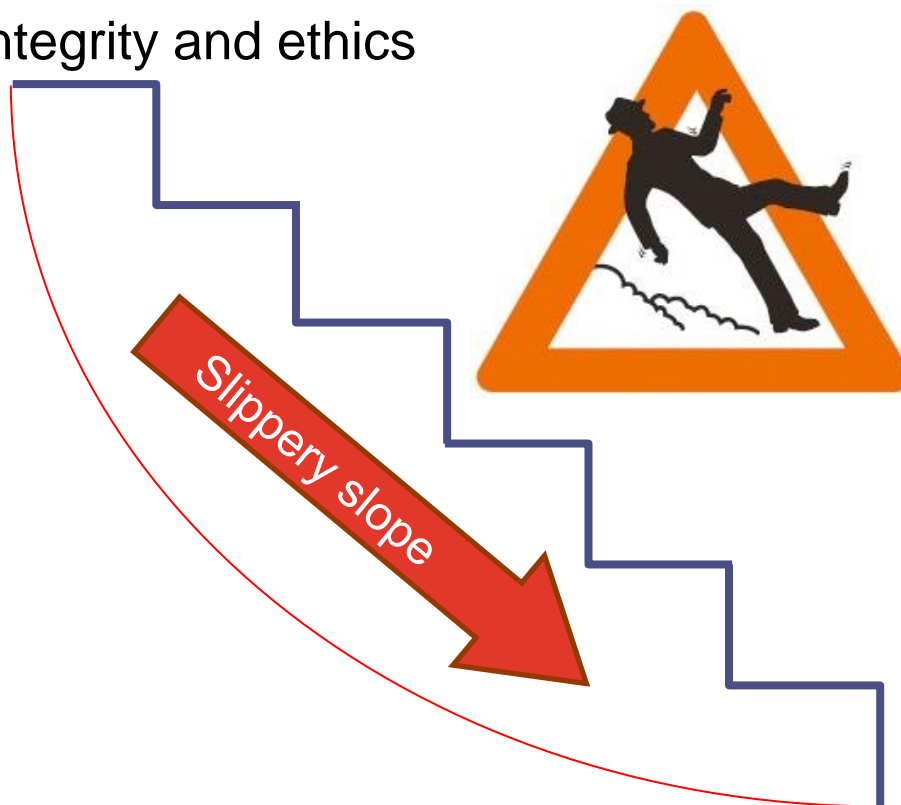
- Networks of 40 municipalities, covering 40% of the population
- Work-shops with learning, training, home-work and experience-sharing
- Focusing on prevention and good practices
- Participants: Head of administration and key staff personnel

Potential Risk Zones

- Democracy
 - Conflict of interests
- Authority role
 - Approbations, permissions, prohibitions
- Role as service provider
- Local development
 - Job creation, business development, environment, infrastructure
- Companies owned by municipalities and counties

Slippery slope

With integrity and ethics



Corruption

Norwegian Challenge

«To what extent do you believe that various forms of corruption such as bribery, favoritism of family and friends, occurs in the Norwegian public sector?» (2013)

	State	Municipalities	State	Municipalities
Very little extent -3	4	4	20	19
-2	8	7		
-1	8	8		
0	11	12	51	51
+1	21	22		
+2	18	18		
Very large extent +3	12	10		
Do not know/no opinion	18	19		
SUM	100	100		

Program of Anti-corruption

- Values, attitudes and organisational culture
- Guidelines in ethics - employees and politicians
- System of risk analyses and assessment
- System of supervision and control
- Strategy for public procurement
- Protection of whistle-blowers

